



## ALASKA'S DEVELOPMENT FINANCE AUTHORITY

**AIDEA Overview** 

John Springsteen, Executive Director

## Mission and Overview



## To advance economic growth and diversification in Alaska by providing various means of financing and investment

- AIDEA
  - Semi-independent public corporation
  - 7 member board
  - Self funded
  - Pays an annual dividend to the State of Alaska \$407 million declared since 1997
- Revolving Fund ≈ \$1.32 billion in assets.
- S&P AA+ credit rating | independent of the State of Alaska

## Role in Economic Development



- Objective vetting agent in the development of Alaska's businesses and infrastructure
- Finances projects that have an economic benefit to the state and provide jobs for Alaskans
- Facilitates bringing interested parties together
- An equal partner in projects with private sector developers and their financial partners





## **AIDEA Governance**





#### Shareholders

• Population of Alaska 735,000



#### **Institutional Shareholders**

• Governor & Legislature



#### **AIDEA Board**

- Commissioner Dept. of Revenue
- Commissioner DCCED
- 5 successful Alaska business leaders



**AIDEA Staff** 

## AIDEA – Funds and Special Projects





#### **AIDEA Board**

- Commissioner Dept. of Revenue
- •Commissioner DCCED
- •5 successful Alaska business people



**AIDEA Staff** 

#### Fund 1

•Economic Enterprise

•Economic
Enterprise
Account
•Economic
Development
Account

#### Fund 2



•Energy Infrastructure

#### Fund 3



**Arctic Infrastructure Fund** 

• Arctic Infrastructure

Conduit Revenue Bonds

#### External



External Capital Markets Interior Energy Project

#### Special Appropriated Projects



 Affordable Energy for Interior Alaska

•DCCED, AEA, DNR, EPA, & Local Governments



Ambler Mining District Industrial Access

 On hold in accordance with AO 271

## What Does AIDEA Do?



Secures and deploys capital for economic growth and job opportunities, without the use of grants or incentives

Across all commercial, industrial and infrastructure sectors



#### Debt

- Loan Participations
- Energy Loans
- Project Finance Loans
- Tax-Exempt Bonds
- Taxable Bonds



## **Equity**

- 100% Ownership of project
- Partner in LLC or Subsidiary Corporation
- Secured and Collateralized
- Equity Equivalent Investments



#### **Enhancements**

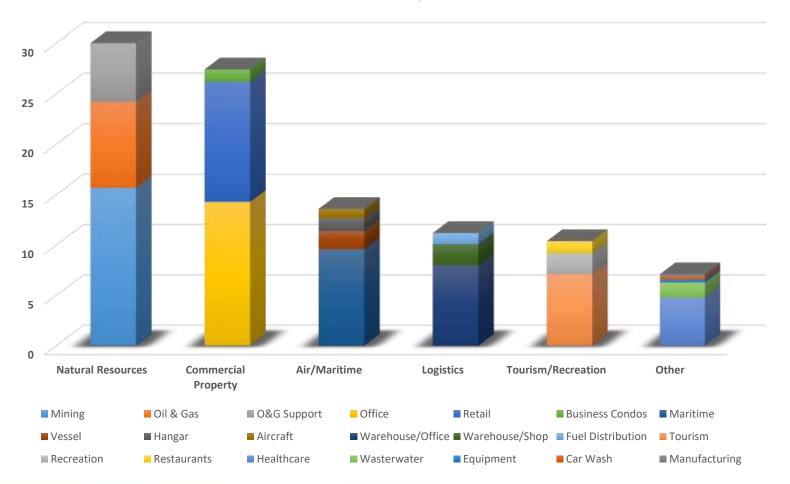
- Loan Guarantees
- Bond Guarantees

## **Diverse Portfolio**



#### **Industry Diversity of Combined Capacity Projects and Loans (%)**

As of June 30, 2018

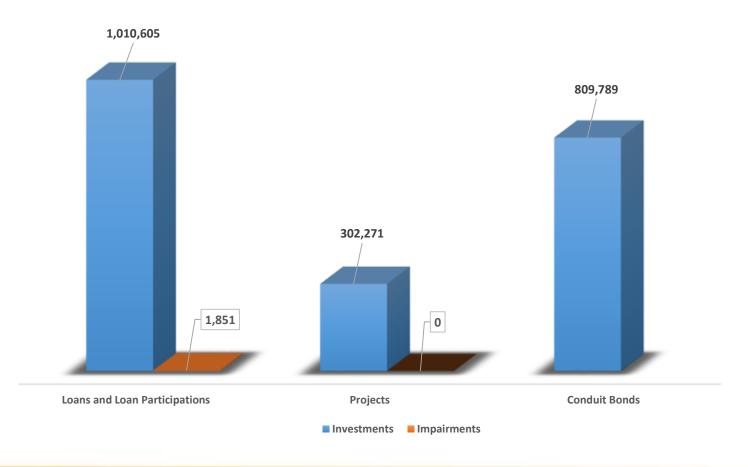


## Investments vs Impairments



## Loans, Development Project Investments and Bonds vs. Impairments (\$ thousands)

Funded Since July 1, 2000



## Loan Participation Program



## Long-term commercial financing

- Participation may total up to 90% of a loan originated by an eligible commercial lender - not to exceed \$25 million
- Terms up to:
  - 15 years for personal property
  - 25 years for real property
- 75% loan-to-value;
- Fixed or variable interest rates
- \$1,000 application fee is credited towards 1% commitment fee



## Loan Participation Program



- The advantage to the borrower is that AIDEA provides long-term fixed rates
- The advantage to the lender is that AIDEA shares in the risk while increasing the lender's liquidity
- Since 1992
  - AIDEA has loaned \$1.08 billion
  - 8,800 construction jobs created
  - 9,260 permanent jobs created /retained
- Loan Participation example

#### Total Loan Amount - \$2,000,000

Lender Portion: \$ 200,000 (10%)

AIDEA Portion: \$1,800,000 (90%)

Lender Term: 10 Years (associated variable rate)

AIDEA Term: 25 Years (associated fixed rate)



## **Huna Totem Corporation**



#### \$43 million partnership: HTC, City of Hoonah, SOA, Northrim, AIDEA and BIA

- State of Alaska \$14 million
- Huna Totem Corporation \$4 million
- Northrim \$5 million (20%): 20 years
- **AIDEA \$20 million** (80%): 25 years

**BIA Loan Guarantee** (90%)

- Cruise ship dock, new & renovated buildings, and refinancing
- 52 construction & 35 new jobs





## **Bonds**

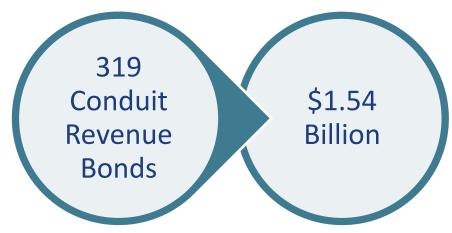


- Bonds are a common form of long-term debt
- Generally issued by a governmental entity
- Three types of bonds:
  - Governmental
  - Private Activity Bonds
  - Corporate (issued by the corporation)
- Bond rates determined by credit quality and duration
  - The higher the credit rating of the issuer or the strength of the project's projected revenues, the lower the rates
  - Bond maturities can range from a day or less to more than 30 years, rates increase with time

## **Private Activity Bonds**



- Tax-exempt bonds issued by a government entity for qualified projects – lots of conditions, few eligible activities
- Used for projects of a private developer, and the government generally does not pledge its credit.
- Issued as municipal bonds because the project serves a public need or enhances the economy of the city, borough or state.
- PABs include:
  - Industrial Development Bonds
  - -501(c)(3)
  - Tax-Exempt Facility



## Conduit Revenue Bonds



### Access to capital markets for tax-exempt & taxable financing

- Neither the assets nor credit of AIDEA or the State of Alaska are at risk
- Project is underwritten based on the strength of its economic and financial feasibility
- Bonds are repaid from the project's revenues
- Equipment, real estate, construction and rehabilitation



## Infrastructure & Project Development



AIDEA works with project partners to finance industrial and infrastructure projects throughout the state.

Variety of financial tools available to support projects including loans, guarantees, preferred equity, bonds, and full ownership or as part of an LLC.

Industrial roads, ports, harbors, logistics and industrial facilities







## **Strategic Sectors**



- Natural Resource Extraction
- Fisheries
- Agriculture & Forestry
- Health Care
- Aerospace
- Energy
- Communications
- Logistics/Transportation
- Federal Facilities
- Tourism Infrastructure

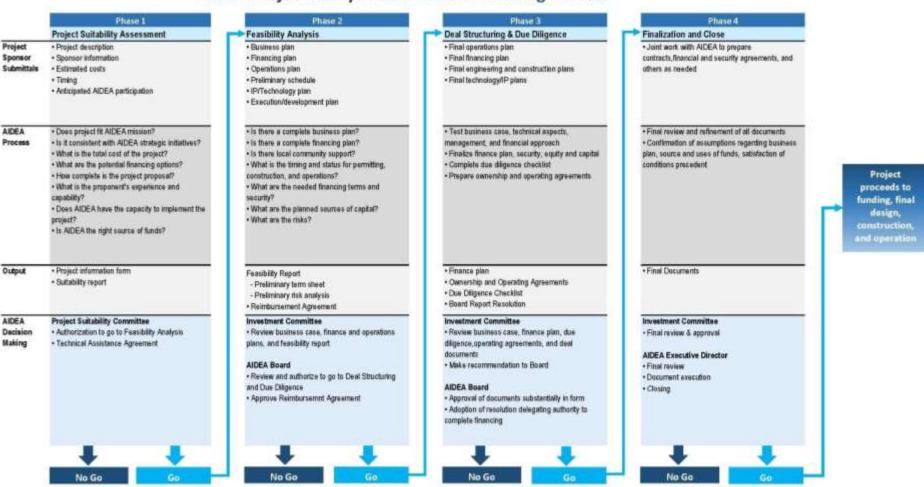




## **Analysis & Decision-Making**

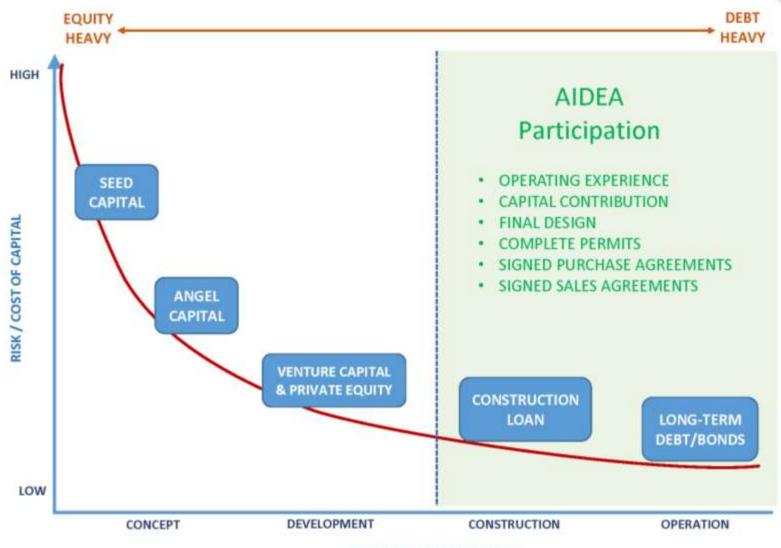


#### **AIDEA Project Analysis and Decision-Making Process**



## AIDEA - Best Fit Projects





**BUSINESS / PROJECT STAGE** 

## **AIDEA Six Factor Model**



- 1. Operating Experience: The developer has a demonstrated background and history in successfully building and operating the type of project for which they are seeking financing from AIDEA.
- 2. Capital Contribution: The developer will invest funds in tandem with AIDEA for the construction of the project.
- 3. Plans and Designs: The developer has complete plans, designs, and specifications for the project they wish to develop.
- 4. Permits: The developer has the necessary permits for the project.
- 5. Purchase Contracts: The developer has access to key materials and equipment.
- 6. Sales Contracts: The developer has revenues under contract from credible entities.

1501
PERMANENT JOBS

738 CONSTRUCTION JOBS

# FY2018 HIGHLIGHTS

• 3 Z BILLION

NET POSITION

\$161.98
MILLION
CONDUIT
BONDS ISSUED

\$12.88 million
DIVIDEND PAID

\$8.5
MILLION
TOTAL
GROSS
LOAN PARTICIPATIONS



## Alaska Industrial Development and Export Authority

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www.aidea.org

